

THE CITY OF NORTH MIAMI



# ANNUAL REPORT 2023

A Year of Growth, A Future of Possibilities





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# CITY OF NORTH MIAMI

# Mayor's Message

**Dear North Miami Community,**

The past year has been a testament to our City's resilience and unwavering ambition. Through challenges, North Miami has emerged stronger, fueled by our shared vision for a future filled with promise.

We've witnessed remarkable growth. New infrastructure revitalizes our City. Vibrant public spaces foster connection; and bold initiatives enhance the well-being of all residents. These milestones reflect our dedication to the Five Key Priorities—safety, financial stability, infrastructure, community engagement, and social services—which form the foundation of a thriving North Miami. While we've made great strides in these areas, this vital work must continue as it relates to addressing critical infrastructure such as the water plant, flooding and enhanced public safety.

I want to extend a heartfelt thank you to our former City Manager, Rasha Cameau, and former Deputy City Manager, Dr. Aneisha Daniel, for their invaluable contributions and dedication to our community. With great anticipation, I look forward to exploring higher heights with the current city administration.

As we embark on this new year, limitless possibilities await. With shared determination, let's chart a course toward a future marked by innovation, vision and success.

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**We invite the community to join us in shaping our City's future. Your voice and participation are essential in writing the next chapter of our City's story. Together, we will cultivate a North Miami that embodies the power of community, vision and progress.**

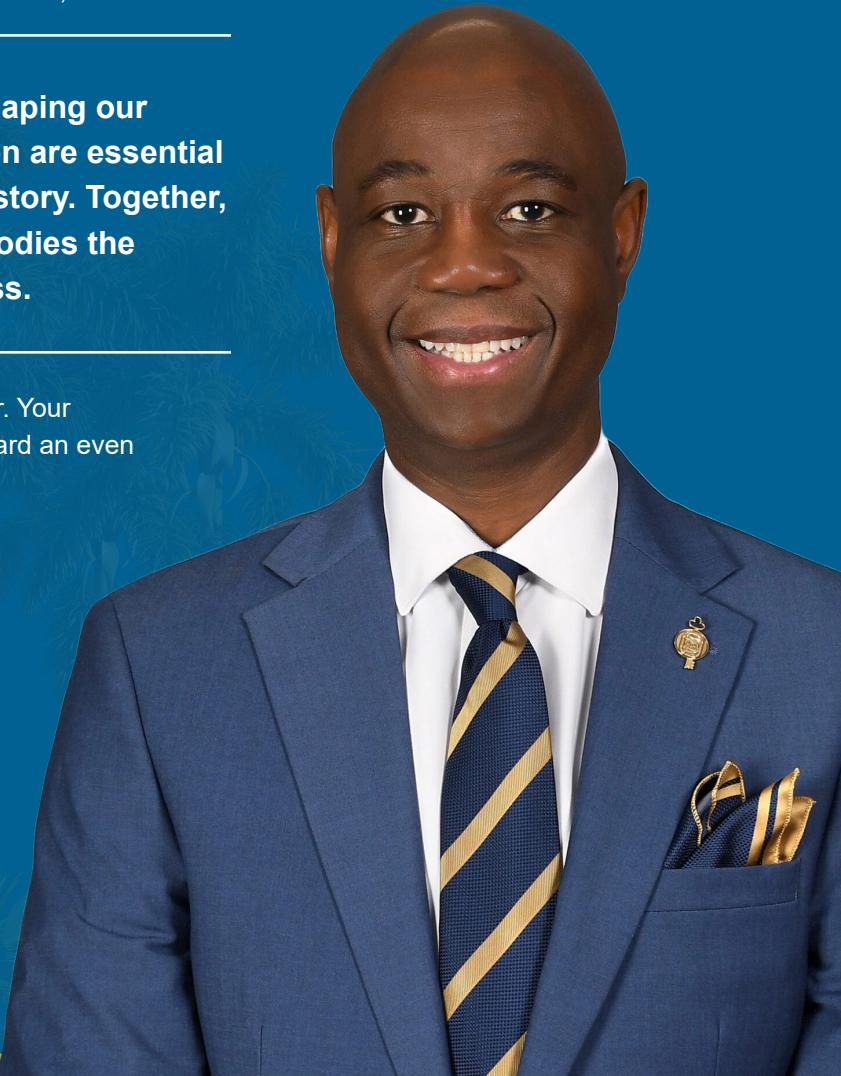
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Thank you for the privilege of serving as your Mayor. Your unwavering support fuels our collective journey toward an even brighter future.

Your Neighbor,

*Alix Desulme*

**Mayor Alix Desulme, Ed.D.**  
**City of North Miami**





CITY OF NORTH MIAMI

## North Miami Elected Officials



**Alix Desulme, Ed.D.**  
Mayor



**Mary Estimé-Irvin**  
Vice Mayor, District 3



**Scott Galvin**  
Councilman, District 1



**Kassandra Timothe, MPA**  
Councilwoman, District 2



**Pierre Frantz Charles,  
M.Ed.**  
Councilman, District 4



**Vanessa Joseph, Esq.**  
Elected City Clerk



**Anna-Bo Emmanuel,  
Esq., FRA-RA**  
Interim City Manager



**Jeff P. H. Cazeau, Esq.**  
City Attorney

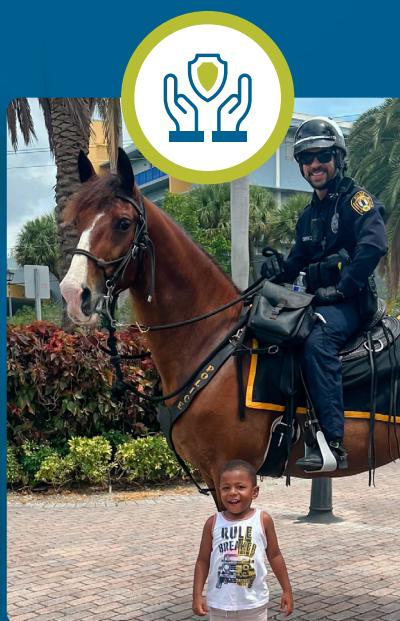
A VISION OF GROWTH AND OPPORTUNITY

# FIVE KEY PRIORITIES

**At the core of North Miami's community ethos, five pivotal priorities emerge as beacons of our City's continued development and vitality.**

**Each priority encapsulates a fundamental aspect of our shared vision, shaping the initiatives and accomplishments that mark our journey toward a brighter and more resilient future.**

These guiding pillars—safety, financial stability, infrastructural improvements, social services, and community engagement—are the cornerstones upon which our City thrives.



## Safety: CRAFTING A SECURE TOMORROW

A safe community is the foundation of a prosperous city. Our commitment to safety transcends mere vigilance; it is an integrated approach to creating a harmonious environment where residents can live, work, and play with peace of mind.

## Financial Stability: STEERING ECONOMIC GROWTH

Financial health is the lifeblood of our City's advancement. Our strategic economic planning and fiscal management continues paving the way for a stable and flourishing economic environment that benefits every resident and business in North Miami.



## Infrastructure Improvements: PAVING THE WAY FORWARD

Infrastructure is the backbone of our city. By fortifying the frameworks upon which our city operates, we're laying down robust pathways for sustainable growth and innovation that will serve our community well into the future.



## Social Services: STRENGTHENING OUR COMMUNITY

In North Miami, social services are a tapestry of care, designed to support the diverse needs of our residents. Our integrated services ensure that assistance and opportunities for betterment are within reach for all members of our community.



## Community Engagement: ENRICHING OUR CONNECTIONS

Community engagement is the soul of our city. By fostering connections, broadening lines of communication and celebrating our rich diversity, we ensure that every resident has a voice and a place in North Miami's vibrant story.

SAFETY

# North Miami Police Department

Beyond the Badge: Community Safety First



Chief Cherise Giordani Gause is the first Haitian American Woman to serve as Police Chief in the City of North Miami.

In a transformative year for the North Miami Police Department, 2023 stood out as a period of strategic achievements and relentless dedication to community safety and engagement.

With the leadership transition to Police Chief Cherise Giordani Gause, the department reinforced its commitment to 21st-century policing, emphasizing transparency, accountability, and robust community interaction.



## Key Achievements

Crime Reduction and Accreditation:

### ACHIEVED A SIGNIFICANT 16% DECREASE



in violent crime and secured prestigious accreditation from the Commission for Florida Law Enforcement Accreditation, underscoring high operational standards.

Community Engagement and Innovative Programs:

Enhanced public trust through new initiatives such as the Guardian Program, which includes Missing Persons Tracking and Recovery, and expanded community policing efforts like Police Bike Rides and youth mentorship programs.



Training and Specialized Units:

Invested in advanced training and the development of specialized units, introducing both a bloodhound canine for tracking and an emotional therapy canine to support crisis situations, boosting the department's capabilities in critical and sensitive operations.

These consolidated efforts have fortified the North Miami Police Department's commitment to maintaining a safe, engaged, and resilient community.

North Miami Police Department responded to nearly 65,000 calls in 2023, showcasing their dedication to community safety.

# Neighborhood Services Department

Maintaining Standards, Improving Quality



The Neighborhood Services Department (NSD) plays a crucial role in the City's ongoing efforts to enhance community vibrancy, beautification, and quality of life. Renaming the Code Compliance Department to the Neighborhood Services Department, reflects the teams broadened scope, which emphasizes neighborhood vitality and support of local businesses. This change underscores the City's dedication to preserving the unique charm and appeal of our neighborhoods, which our community deeply cherishes.



## Key Achievements

### Inspectors' Enhanced Roles:

Inspectors now have expanded responsibilities, including sanitation oversight, business tax enforcement, and detailed property inspections, re-occupancy inspections, certificate of use inspections, supporting efforts to maintain an orderly and thriving urban environment.



### Simplified In-House Payment System:

The new in-house payment system for permits and violations marks a leap towards enhancing convenience and efficiency for our residents.



### Team Expansion for Wider Coverage:

Doubling the inspector team has significantly improved the department's capacity to uphold community standards and respond to resident concerns.



### NSD University for In-depth Training:

The establishment of NSD University highlights our commitment to equipping our team with comprehensive knowledge and skills for their broadened roles on latest best practices.



### 'Dream Team' Against Illegal Dumping:

This initiative has been pivotal in reducing illegal dumping activities, leading to considerable fiscal savings and a cleaner community.



### Transfer of Animal Control Services:

Transferring animal control services from North Miami Police Department to Neighborhood Services has streamlined operations, allowing for more focused and specialized attention to animal-related issues. This move will provide improved response times and the effectiveness of animal control efforts, further enhancing the overall quality of life in our neighborhoods.



SAFETY

# Citizens Investigative Board

Objective Oversight, Building Trust



In its second year, the North Miami Citizens Investigative Board (CIB) reinforced its role as a fundamental pillar of integrity and oversight within the community. Established to ensure the principles of justice and accountability, the CIB provided an impartial platform for reviewing conduct within the North Miami Police Department, bridging the community and law enforcement through transparency and trust. Following the passage of HB 601, the CIB ceased its operations, effective July 1, 2024, marking the end of its functions as a civilian oversight agency.

## Key Achievements

### Diverse Board Representation:

Reflecting North Miami's rich cultural tapestry, the CIB's seven-member board championed diversity and inclusivity.



### Strategic Personnel Expansion:

The addition of crucial roles, including an Executive Director, Legal Counsel, Investigator, and Administrative Specialist enhanced the CIB's operational effectiveness.



### Comprehensive Training Programs:

Completed specialized National Association for Civilian Oversight of Law Enforcement (NACOLE) training by CIB members and more than



### 100 POLICE OFFICERS,

ensuring adherence to best practices in civilian oversight.

### Advanced Case Management:

Introduced a highly efficient case management system, facilitating streamlined complaint processing and commendation filing.



### Prompt Case Resolution:

Maintaining a 100% rate in the timely reporting of complaints to the police department, with an average investigation completion time of 45 days.

**100%**  
COMPLETED  
INVESTIGATIONS

**45 DAYS**  
AVERAGE  
INVESTIGATION  
COMPLETION TIME

## FINANCIAL STABILITY

# Economic Development Division



In 2023, North Miami's Economic Development Division meticulously blended opportunity with strategy, driving the City's economic expansion under a canopy of growth and potential. Tasked with the dual mandate of enhancing businesses' economic well-being and improving residents' quality of life, the department championed initiatives that underscored a commitment to fostering a thriving, inclusive economy.

### Key Achievements

#### Launch of NoMi Tech:

A groundbreaking initiative designed to open doors to the tech industry for underrepresented communities, fostering innovation and inclusivity.



#### Competitive Florida Partnership Grant:

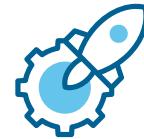
#### **SECURED \$43,000+**

to finance developmental projects without the need for matching funds, highlighting strategic fiscal acumen.



#### Smart Biz E-Commerce Grant Relaunch:

A pivotal program that equipped local businesses for success in the digital market, broadening their reach and capabilities.



#### Second Annual Teach to Fish Business

**Summit:** The Summit was a key event for local entrepreneurs, offering crucial skills and networking opportunities. It connected business owners with needed resources, fostering a strong foundation for a self-sustaining business community in North Miami.



**TEACH TO FISH**  
**NORTH MIAMI**  
*Business Summit*



FINANCIAL STABILITY

# Risk Management Division



The Risk Management Division's efforts in 2023 have substantially enhanced North Miami's safeguards against legal and financial exposures.

By prioritizing comprehensive risk assessments, strategic liability management, and procedural improvements, the division has been pivotal in fortifying the City's defenses and ensuring operational continuity, fully supporting the City's ongoing commitment to progress and security.

## Key Achievements

Enhanced Fiscal Management:

**NEGOTIATED A \$200,000+** →  
reduction in property insurance premiums

**RECOVERED  
APPROXIMATELY \$687,000**

showcasing adept cost management and asset protection efforts



### Safety Initiatives:

Expanded monthly safety training to educate  
**80+ EMPLOYEES**  
in CPR, AED, and emergency wound  
care, promoting a safety-focused and more  
prepared workforce.

### Specialized Training:

Tailored training sessions for City  
departments, ranging from CPR/  
AED certifications to safety protocols  
for handling heat-related illness  
and chainsaw safety, ensuring that  
employees possess critical safety skills.



### Innovative Risk Management:

Gained recognition for employing  
technology in safety protocols, notably  
through the City Drive Cam Program,  
which has been instrumental in  
enhancing employee safety on the road.



### Operational Improvements:

Undertook significant internal  
workflow enhancements, including  
the strategic proposal for establishing  
a self-insurance fund, aiming at  
greater financial autonomy and risk  
management effectiveness.



## FINANCIAL STABILITY

# Purchasing Department



The Purchasing Department manages the City's centralized procurement system, overseeing all acquisitions of goods and services for both the City and the North Miami Community Redevelopment Agency (NMCRA).



Ribbon Cutting Ceremony for FreeBee, INC. Service Launch

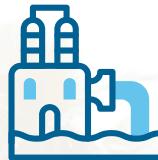
The department also oversees vendor registrations and the P-Card program, facilitating necessary transactions and ensuring that all purchasing activities adhere to the highest ethical standards.

This includes ensuring compliance with Federal, State, and Local regulations to maintain transparency, accountability, and efficiency in the procurement process.

## Key Achievements

### Water and Sewer Improvements:

Facilitated the selection and award of various water and sanitary sewer improvement projects, totaling over **\$20.5 MILLION**, strengthening the City's essential infrastructure.



### Traffic Calming Initiatives:

Led the selection and award of a Citywide

### TRAFFIC CALMING

engineering study, including the proposal of new traffic circles to enhance road safety and manage traffic flow.



### Community Space Enhancements:

Selection and award of a development team for the proposed improvements to Claude Pepper Park and the Joe Celestin Center, revitalizing key

### COMMUNITY HUBS

for enhanced recreational and social gathering spaces.



### Safety and Mobility Initiatives:

Secured and awarded a contract to

### FREEBEE, INC.

launching a one-year pilot program for free, citywide, on-demand electric vehicle transportation services within North Miami.



## FINANCIAL STABILITY

# Finance Department



In 2023, the City of North Miami demonstrated fiscal discipline and strategic financial management. The department's efforts were pivotal in navigating the City's budgeting and financial operations, ensuring accountability and transparency throughout the fiscal year.

### Key Accomplishments

#### Awards and Recognitions:

Once again received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting. This prestigious award underscores the department's adherence to the highest financial reporting and transparency standards.



#### Budget Department Excellence:

Developed, monitored, and controlled the annual budget. The department also received the Government Finance Officers Association (GFOA) Distinguished Budget Award for the ninth consecutive year, highlighting its commitment to excellence in financial management.



#### Program Implementations:

Began a citywide inventory of capital assets, improving asset management and financial reporting. This project enhanced asset management capabilities and improved financial reporting accuracy, supporting the City's long-term financial planning and accountability.



Looking ahead, the department aims to develop a comprehensive budget manual, automate the budget book process, and continue enhancing performance measures to support the City's strategic financial goals.



### Financial Highlights

The City's total net position  
**INCREASED BY  
\$2.8 MILLION,**  
representing a  
**2.0% INCREASE**

from the previous year. This positive financial outcome underscores the City's strong fiscal position.



The combined ending balance for the City's governmental funds was  
**\$48 MILLION,**  
an increase of  
**\$11 MILLION**  
from the prior year.



## Revenue Highlights



Revenues for services in governmental activities increased, totaling **\$31.6 MILLION.**



Property tax revenue increased to **\$33.6 MILLION** from \$29.7 million in the previous year.



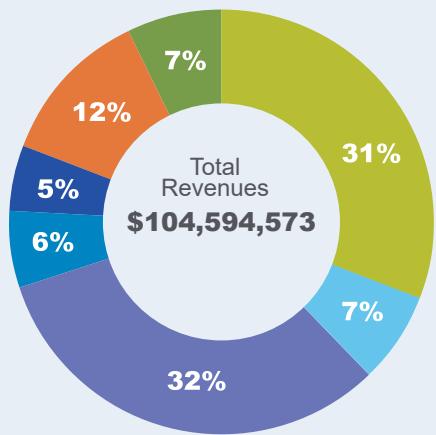
Total revenues for the City amounted to **\$144.8 MILLION.**

## Budget and Expenditures

The FY 2023 adopted budget was **\$167.1 MILLION, A 3.28% INCREASE** compared to the FY 2022 budget.

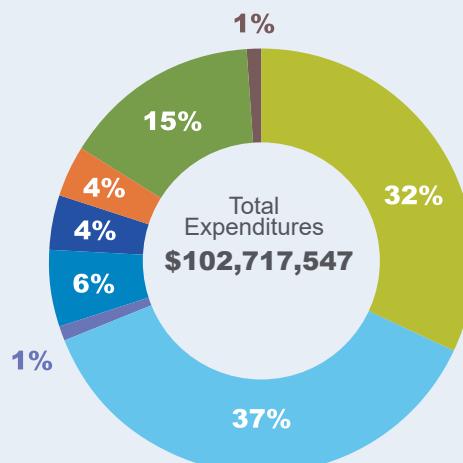


City of North Miami  
FY23 Revenues  
Governmental Activities



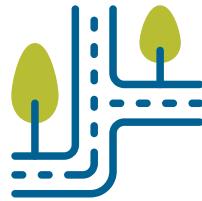
- Charges for Services \$31,629,830 31%
- Grants & Contributions \$7,555,784 7%
- Property Taxes \$33,625,021 32%
- Other Taxes \$6,361,752 6%
- Franchise Fees \$5,479,496 5%
- Intergovernmental Revenue \$12,660,993 12%
- Other Revenue \$7,281,697 7%

City of North Miami  
FY23 Operating Expenditures  
Governmental Activities



- General Government \$32,997,525 32%
- Public Safety \$38,251,924 37%
- Physical Environment \$545,514 1%
- Transportation & Public Works \$6,298,728 6%
- Housing and Social Services \$4,027,256 4%
- Community Planning & Development \$4,500,866 4%
- Cultural and Recreation \$15,348,146 15%
- Interest and Fiscal Charges \$747,588 1%

# Development Services Department



The North Miami Development Services Department, formerly known as Community Planning and Development, has been at the forefront of North Miami's transformation through strategic initiatives and significant development projects. Efforts in 2023 have significantly contributed to the City's infrastructure improvements, aligning with North Miami's broader vision for sustainable and community-focused growth.

The department's achievements in zoning, landmark project approvals, and environmental stewardship exemplify a commitment to guiding the City's development with a thoughtful balance between progress and sustainability.



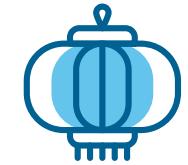
Manor Biscayne: A 382-unit residential complex, set for 2025 completion.

## Key Achievements

**Strategic Urban Planning:** The Department completed the update to the City's Comprehensive Plan. It also implemented the Claude Pepper Planned Corridor Development Overlay District, and expanded the Special Development and Transit-Oriented District, along with the Future Land Use Map (FLUM) and Zoning Map Amendment, marking significant strides toward sustainable and community-focused urban development.



**Cultural and Urban Revitalization:** Spearheaded the re-designation of the Chinatown District to the NW 7th Avenue Cultural Arts and Innovation District, fostering a hub for cultural enrichment and urban renewal.



## Development Milestones:

### EVALUATED 16 PROJECTS,

approving notable developments, including a **30-story residential tower at Sole Mia**. These approvals reflect our commitment to fostering sustainable growth and enhancing the city's urban landscape.



This period also saw

### A 40% INCREASE

in building permit reviews, **with over 2,600** zoning permit applications processed, indicative of a surge in development activity.



**Environmental Initiatives:** The Resilient NoMi Newsletter re-launched. One-hundred trees were planted throughout the the City; and for the 32nd year, North Miami sustained its "Tree City" status, highlighting a commitment to sustainable practices. The Earth Day Fair and collaborative projects with Miami-Dade County further emphasized efforts toward a resilient and environmentally conscious community.



# INFRASTRUCTURE

# Public Works

# Department



In 2023, the North Miami Public Works Department embarked on a transformative journey, steering impactful projects that underscored its dedication to advancing the City's infrastructure and environmental sustainability.

With a strategic focus on enhancing residents' quality of life and the longevity of vital City resources—including water and sewer systems, transportation networks, and storm drains—the department's initiatives marked a significant stride in North Miami's development.

## Key Achievements

### Water and Sewer Infrastructure Projects:

Launched critical projects to improve public health and sustainability by converting septic systems to the City sewer system, while also upgrading

#### **3 MILES OF PIPE**

along NW 12<sup>th</sup> Avenue and 8,600 feet of water main infrastructure.



### Safety and Mobility Initiatives:

#### **SECURED A \$270,000 FEDERAL GRANT**

for development of a Vision Zero Safety Action Plan that will help eliminate traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all.



### Right-of-Way Beautification:

Completed landscape restoration along key streets and traffic circles, including North Bayshore Drive and Sans Souci Boulevard. Additionally, trimmed approximately

#### **1,600 SWALE TREES,**

enhancing North Miami's aesthetic appeal.



Enhanced our public transportation system by replacing four NoMi Express Shuttle buses with trolleys and implementing the Freebee program, enriching the City's mobility landscape. Additionally, we invested

#### **OVER \$800,000**

in street resurfacing and sidewalk restoration projects to improve mobility throughout North Miami.



## SOCIAL SERVICES

# Housing and Social Services



In 2023, North Miami's Housing and Social Services Department embarked on a mission to strengthen the fabric of our community through enhanced housing initiatives and comprehensive social services programming. Prioritizing the well-being of very low, low, and moderate-income families, the department implemented a series of transformative programs to create a more viable and vibrant urban community for all residents.

### Key Achievements

**Homeownership Support:** Offered first-time homebuyer financial literacy classes, fostering financial stability, and encouraging property ownership among residents.



**Beautification Program:** Revitalized five homes, enhancing overall neighborhood appeal and resident pride.



**Emergency Assistance:** Eliminated blight by facilitating emergency home rehabilitations and paint repairs for 16 residences, improving the quality of life for local senior citizens.



**Community Support:** Collaborated with Community-Based Organizations to extend a wide range of services to 178 households, from fair housing assistance to wellness programs.



**Home Rehabilitation:** Utilized Community Development Block Grant Program, Home Investment Partnerships Program, and State Housing Initiatives Program funds to rejuvenate 29 homes, enhancing living standards and community aesthetics.



**Tenant-Based Rental Aid:** Provided rental assistance to families in need, ensuring housing stability and supporting those impacted by economic challenges.



**Youth and Educational Programs:** Renewed initiatives such as Leaders in Training, Youth Opportunity Board Summer Internships, multiple trade learning opportunities, and English as a Second Language classes, aimed at empowering the youth and integrating valuable skills within the community.





## SOCIAL SERVICES

# Personnel Department



In 2023, the North Miami Personnel Administration Department redefined workforce development with initiatives highlighting the City's commitment to its employees, the cornerstone of our community's growth.

By implementing strategic enhancements and reforms, the department crafted an empowered workforce to drive North Miami's transformation. Exceptional customer service remained a priority, ensuring residents received the support they deserved. This dedication aligns with our broader vision for the future.

### Key Achievements

#### Training and Development:

Launched comprehensive training programs aimed at fostering professional growth and excellence in public service, ensuring all team members are integral contributors to the City's dynamic evolution.



#### Benefits Program Revitalization:

**ACHIEVED A REMARKABLE \$600,000+ IN SAVINGS** in healthcare costs through the judicious management of the benefits program, striking a balance between fiscal responsibility and offering quality employee coverage.



#### Wellness and Job Satisfaction:

Incorporated wellness initiatives into the organizational ethos, recognizing the importance of employee well-being as fundamental to creating a supportive and productive workplace environment.



COMMUNITY

# Parks & Recreation Department



The Parks and Recreation Department stands as a beacon of connection and wellness in North Miami, reflecting a year rich in progress and engagement.



With strategic enhancements across various facilities and an unwavering commitment to fostering active lifestyles, the department has not only broadened its reach but also deepened its impact, ensuring that each park and program contributes significantly to the City's dynamic community fabric.

## Key Achievements

### Grant Acquisition and Sponsorships:

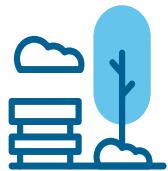
#### **SUCCESSFULLY RAISED OVER \$250,000**

in grants, donations, and sponsorships, highlighting the community's robust engagement and trust in the department's mission. Notable contributions included funding from Miami-Dade County for swim programs and the implementation of the Love Futbol Mini Pitch system at Cagni Park.



### Facility Upgrades and Renovations:

Executed crucial renovations, such as the **\$50,000 UPGRADE** to the Sunkist Grove Community Center and the refurbishment of the Claude Pepper Park baseball field with a \$50,000 grant from the Miami Marlins Diamond Development Program, demonstrating the department's dedication to improving community spaces.



### Community Events and Programs:

Orchestrated 42 special events and activities, fostering a lively and engaged community atmosphere. These events offered diverse experiences for residents to connect and immerse themselves in North Miami's rich cultural tapestry.



### Capital Improvement Projects:

Completed four major capital improvement projects, underlining the department's commitment to bolstering the City's parks and recreational infrastructure. These improvements include replacing the roof at Enchanted Forest Elaine Gordon Park Community Center, renovating the baseball field at Claude Pepper Park, upgrading the Sunkist Grove Community Center, and refurbishing the Penny Sugarman Tennis Center roof and pro-shop. These enhancements ensure access to high-quality, safe, and enjoyable spaces for all residents.



Managed  
**283 FACILITY RENTALS**

accommodating a wide range of community needs and events.



Facilitated  
**42 SPECIAL EVENTS**

each contributing to the vibrancy and engagement of the community.



Implemented  
**6 YOUTH PROGRAMS**

emphasizing the importance of youth engagement and development in building a strong, future-oriented community.

# Information Technology Department

Driving Digital Innovation



In 2023, North Miami's Information Technology Department played a crucial role in advancing the City's digital infrastructure and boosting engagement for residents and employees. Through substantial upgrades and SMART city initiatives, the department significantly enhanced operational efficiency and responsiveness.

## Key Achievements

### Infrastructure Upgrades:

In 2023, North Miami's Information Technology Department improved network infrastructure, enabling WiFi access at all City locations and community centers. The department also replaced user PCs citywide and upgraded City Hall offices to the Cisco Webex Phone Platform, significantly enhancing communication capabilities.



### Digital Services Expansion:

The department upgraded New World Systems to Enterprise Edition and initiated the replacement of Tyler Eden ERP with Tyler Munis. These enhancements streamline operations and improve efficiency, ensuring that municipal services are more robust and user-friendly.



### SMART City Initiatives:

A major project to upgrade fiber connections citywide was launched, providing faster and more reliable connectivity.



THESE EFFORTS HAVE STREAMLINED CITY OPERATIONS AND ENRICHED COMMUNITY INTERACTIONS, STEERING NORTH MIAMI TOWARD BECOMING A FULLY INTEGRATED SMART CITY.



COMMUNITY

# North Miami Public Library



In 2023, the North Miami Public Library remained a cornerstone of community, learning, and innovation, serving the City's diverse population with a wide range of resources and programs.

It offered a wide range of services from book lending and computer access to a rich selection of online resources like e-books and digital media. Emphasizing digital literacy and civic engagement, the library introduced programs for peer tutoring, language learning, and career development, reaching patrons of all ages through its digital platforms and in-person services.

Significant growth in its collection and programming allowed the library to further its mission of **“Providing open access to information and fostering lifelong learning.”** Collaborations with community organizations enhanced its role as a cultural center, making it a key player in North Miami's educational and cultural landscape.



**150,000+**  
**LIBRARY VISITS**



**1,600+**  
**SUMMER READERS**



**13.8K+**  
**EVENT ATTENDEES**

# Museum of Contemporary Art



Anchoring the artistic spirit of Downtown North Miami, MOCA continues to shine as the cultural core. The museum's evolution continued with strategic governance, setting the stage for the start of Dr. Rudolph Moise's chairmanship, beginning in 2024.

## Key Achievements

### Grant Funding:

### **SUCCESSFULLY SECURED A PIVOTAL \$3-MILLION GRANT**

with support from Congresswoman Frederica Wilson, alongside other prestigious grants, enhancing the museum's facility and programs and supporting diverse exhibitions and artist initiatives.



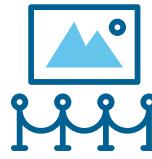
**Membership Growth:** Achieved a significant increase in membership households, indicating a growing community engagement and appreciation for the museum's offerings.



**Inclusive Engagement:** Launched a rebranded website and introduced multilingual exhibition materials, making art more accessible and inviting to a broader audience.



**Miami Art Week & Exhibitions:** Hosted vibrant Miami Art Week events and major exhibitions, drawing large audiences and garnering international media attention, which showcased MOCA's commitment to presenting contemporary art for the community and beyond.



**Educational Outreach:** Expanded programming to offer diverse art experiences for all age groups, including a record attendance at the Summer Art Camp, emphasizing MOCA's role in nurturing future art enthusiasts.



# Shaping North Miami's Tomorrow

North Miami is built on growth and resilience, and as we look forward, we're focusing on leading in innovation, technology, infrastructure sustainability, and inclusivity. Here's our blueprint for a better future:

## Here's our blueprint for a better future:



### Safety First:

We're enhancing our City's safety through continuous investments in training, wellness, and community policing to ensure a protected, empowered community.



### Financial Stability:

By responsibly managing our resources, we're fueling progress and prioritizing smart investments for a thriving future.



### Modern Infrastructure:

In addition to ongoing strategic infrastructural improvements, we're building sustainable solutions that make our city resilient and environmentally friendly.



### People-focused Social Services:

We aim to support every resident, expanding services to ensure no one is left behind.



### Community at the Core:

Your input is crucial. We're enhancing connectivity and digital platforms to ensure everyone can contribute to shaping our future.

Together, we're committed to continuous growth and improvement, aiming for a prosperous future for all.

NORTH MIAMI IN ACTION

# Strengthening Our Bonds

In 2023, North Miami was marked by community resilience and connection. From housing initiatives to educational programs, our services fostered unity and strengthened the community. Every event and program deepened the bonds that make our city unique. From children's laughter at summer festivals to thankful smiles at food drives, these moments underscore our collective spirit. Reflecting on a year of challenges and achievements, we look forward to a future enriched by unity, ready to grow stronger together.



## ACKNOWLEDGMENT

# Our Partners in Progress

### **Mayor and Council**

Your visionary leadership and unwavering support lay the foundation for North Miami's continuous growth and success. Thank you for guiding our city toward a brighter future.

### **Community Partners and Organizations**

We deeply value your collaboration. Together, we're empowering our residents, building a stronger, more cohesive community, and making an enduring impact.

### **City Administration and Staff**

Your tireless dedication and innovative spirit elevate North Miami. Thank you for enhancing the quality of our services and the lives of our residents.

### **Local Businesses and Entrepreneurs**

Your resilience and innovation drive our economy forward. Thank you for creating jobs, fueling growth, and adding to the vibrancy of North Miami.

### **Volunteers and Community Members**

Your commitment and generosity of spirit are the heart of our success. Thank you for making North Miami a more inclusive, dynamic, and prosperous place to call home.

### **State and Federal Partners**

Your support and funding are essential. Together, we're pursuing ambitious goals and transforming our city through infrastructure, public safety, and sustainability initiatives.

## THE POWER OF COLLABORATION

North Miami thrives because of the dedication of people like you. Thank you for believing in our City's potential, for embracing challenges, and for helping us create a brighter future for all.





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