



2013-2014
Annual Report



A Message from
Mayor Smith Joseph, D.O., Pharm.D.

The city of North Miami's journey has been filled with prosperity and advancement, driven by the vision of a community committed to change for the better. Throughout this report, we highlight projects that contribute to improvement of the infrastructure, increased safety, economic development, and overall enhancement of the quality of life in our City.

As Mayor of this distinguished City, a *City on the Move*, I pledge to work diligently with the residents and personnel to continue our path to being a model place to live, work, and play. The City Council recently adopted a concept plan to revitalize North Miami's downtown corridor and vigorous steps are in motion to materialize the ideas and dreams of our residents. North Miami intends to seize the opportunity for growth through development and tourism, with hopes of creating jobs for our residents.

This edition of our Annual Report features the overall theme of *Our Journey, Our Community*, which is fitting because it is only through the work of our community that we are able to shape and appreciate the pleasures of the North Miami journey.



A Message from
Aleem A. Ghany, PE, City Manager

Reflecting on the past allows us to clearly map out our future. This edition of the city of North Miami's Annual Report highlights our accomplishments over the last two fiscal years – 2013 and 2014. Under the direction of our dedicated elected officials and driven by the motivation of our administration, North Miami continues to be a "City on the Move," as Mayor Smith Joseph so eloquently describes.

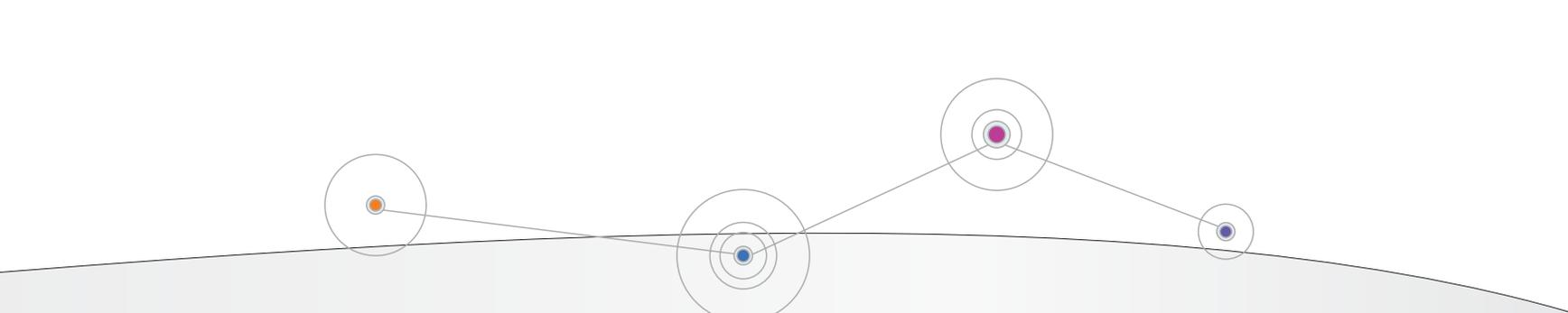
Our Journey, Our Community is a snapshot of our community – a visual representation of our endeavors over the last two years which also provides insight to where we are headed. I am proud of our achievements and eager to focus on our City's next chapter in our bright future.

CITY OF NORTH MIAMI
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Our Community, Our Journey





We continue to strive towards our destination to be a safe, vibrant community to live, work and play.

Mapping out our future is the starting point for our journey. We continue to focus on **steering business** improvements and opportunities throughout the City, while we focus on **downtown development ahead**. Hard work pays off, but we should also be **enjoying the scenic route** as we go. With a perfect climate, desirable location and much to offer, North Miami continues to be an enjoyable destination for residents and visitors alike.

Accelerating safety habits to the forefront of our operations ensures for a safe, livable community. By doing so, we are **enhancing the journey** for our community from its pioneer roots that date back to

incorporation in 1926 to the present day. Now, an **educational and cultural tour** of the City showcases our strengths, from maintaining the internationally renowned cultural asset, MOCA in North Miami, to highlighting access to educational opportunities that nurture students from Pre-Kindergarten to Post-Doctoral degree.

As we look towards the near future, the city of North Miami is **building momentum** with active revitalization efforts and development strategies. We continue to strive towards our destination to be a safe, vibrant community to live, work and play. We are happy to have you along on our journey.

Mapping Out Our Future

Over the last two years, the City of North Miami has focused on internal improvements that will serve our community for years to come. To begin with, our municipal charter for the city of North Miami had never undergone a comprehensive review since its creation in 1953. In 2013, the Charter Review Board, under the guidance of the City Attorney, began the comprehensive process to review and provide updates to the Charter to bring it up to current standards.

North Miami's Water and Sewer Utility serves a population of over 70,000 with the best tasting water on tap in Miami-Dade County, produced in large part from the City's only water plant, the Winson Water Plant at Sunkist Grove. Built in 1962, the water plant is undergoing a \$25 million rehabilitation project, which is necessary to allow our water utility to continue to produce high-quality drinking water for future generations. In 2013, the first phase of the project included the property acquisition for the relocation of the water storage tanks, as well as improvements to water distribution mains and replacement of residential water meters.





Water service customers can now also track water consumption and set up paperless statements online, which helps to reduce the environmental impact of our operations.

In 2014, North Miami expanded its municipal boundaries by completing the annexation process of 36 acres in the central area of the City. This annexation resulted in added annual tax revenue \$101,832.00 and increased our population by 703 residents, to a total of 60,693.

Additional improvements that were made in 2013 and 2014 to enhance residential services include:

- Online access to Building Permit information, which allows for the scheduling of permit inspections via the web;
- Live streaming on the City's website of public meeting including Council Meetings that take place in the City's Council Chambers;
- Expansion of the City's official YouTube Channel by providing videos of City events; and
- Paperless systems for employee payroll and vendor purchase orders.



Steering Business

Driven by the economic benefits of commercial development, North Miami continues on its journey to attract investors and spur development that will contribute to employment, income, output, and the overall improvement of the quality of life in our community. As an incentive to commercial development, the Green Commercial Retrofit grant program was established. Funded by the Community Development Block Grant Program (CDBG), this grant helps to reduce energy costs and promote environmental conservation.

The city of North Miami continues to welcome a vast variety of businesses, such as Whole Foods Market, Wendy's, and Bank United among others. Many of which have demonstrated a commitment to the community through donations and support of local projects and programs.



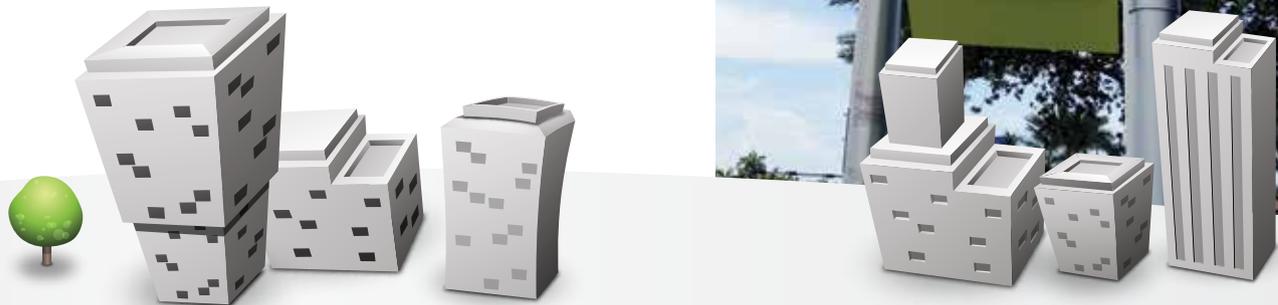


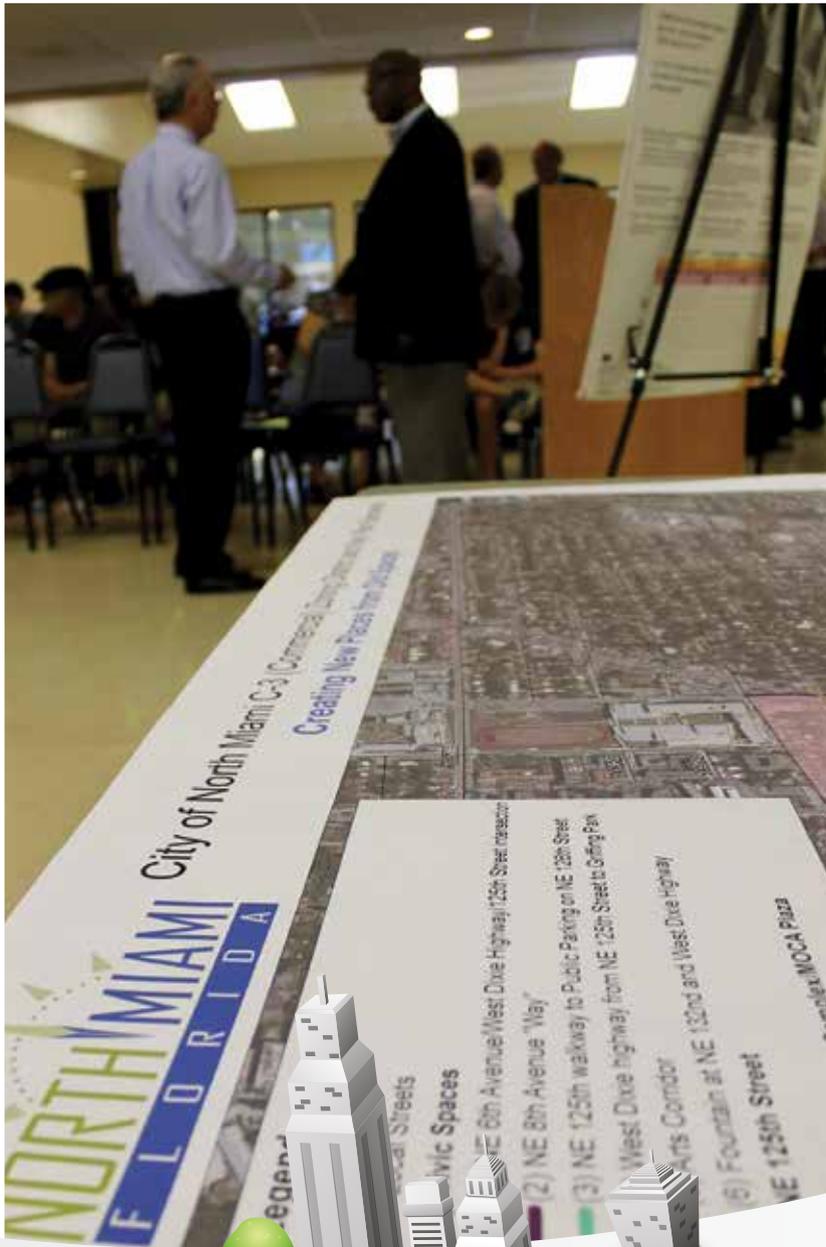
Grand Opening of Whole Foods Market (April 2013)

Downtown

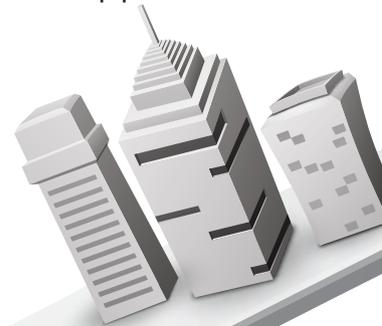
Development Ahead

While embarking on this journey to a stronger and better community, the City has taken aggressive steps towards revitalizing downtown North Miami. The vision is to bring more improvements to the area that will continue to foster the City's current brand as a hub for contemporary art, film and education. In support of the North Miami Downtown Revitalization initiative, several community workshops were hosted to provide an opportunity for residents, business owners and potential investors to learn more about the City's Downtown Master Plan Study adopted in May 2013. The Master Plan includes a series of recommendations that outline redevelopment strategies, promote economic growth and transform the physical image of the City's Business Corridor. The workshops presented a market analysis that outlined the opportunities and constraints to achieving successful redevelopment, as well as provided for a discussion on what land use changes and parking assessments are needed to accomplish redevelopment goals.





To support moving the initiative forward and to ensure the community has a voice on the direction of the project, a 15 member Downtown Action Plan Advisory Committee (DAPAC) was established. The DAPAC is charged with fostering partnerships that will aid in implementing the Downtown Master Plan, ensuring that the community image of the downtown North Miami comes to fruition. Additionally, the City Council adopted the first Comprehensive Signage Master Plan, to be used as a guideline on over 73 City-owned directional, public parking, and gateway signs. Prior to redevelopment, the City must examine the traffic impact in the downtown area. A grant from the Miami-Dade County Metropolitan Planning Organization for a traffic circulation study has made this first step possible.



Enjoying the Scenic Route



North Miami parks are an enjoyable destination for both residents and visitors alike, providing green space, recreation, and programs for individuals of all ages. With research proving play is critical to the overall well-being of children, the city of North Miami earned recognition from national non-profit KaBOOM! as a 2013

Playful City USA. North Miami was selected for its outstanding dedication to provide recreational options to people of all ages. The City has focused on encouraging healthier lifestyles by making the community more bike and pedestrian friendly thereby creating easier access to local playgrounds and recreation centers.



Let's Move! North Miami Campaign (2014)



Refurbishment of Pepper Park Tennis Center (2014)



NBA Cares Learn and Play Cneter (2013)

Other accomplishments for our parks on this journey include, the NBA Cares Learn and Play Center made possible by the NBA and Miami Heat. The Joe Celestin Center was selected for this special project during the 2013 NBA Finals. High-tech learning tools and a reading space stocked with new books, board games, and gaming console were installed in the center, along with new furnishing and HEAT themed decorations, including a HEAT inspired children's graphic mural created by world renowned artist, David "LEBO" Le Batard.

The National League of Cities (NLC) recognized the *Let's Move North Miami* program for the completion of

key health and wellness goals set by the national Let's Move! Cities, Towns, and Counties initiative. Eleven medals were awarded to North Miami for action taken to improve access to healthy affordable food and increase opportunities for physical activity.

Park improvements are inclusive of the resurfacing and renovation of Claude Pepper Park Tennis Center, the installation of fitness equipment at North Bayshore Park to promote and support physical fitness, interior renovations of the Gwen Margolis Community Center, and the renovation of the gymnasium at Cagni Park North through an agreement between the City and Miami-Dade County Public Schools.

Accelerating Safety

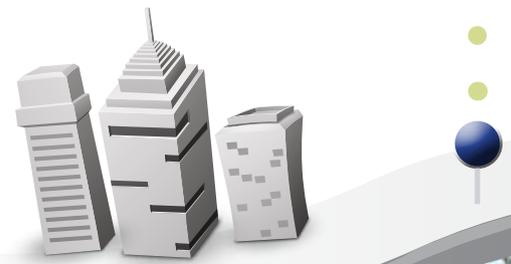


Partnerships between our police officers, elected officials, staff and, particularly, our residents have contributed to a continued reduction in crime. Since 1994, the number of reported Part One Crimes has dropped approximately 50%. At the end of 2013, the number of Part One Crimes was at its lowest level since 1979, and it continued to decline in 2014 by an additional 3%.

Some of the programs and partnerships that continue to aid in this trend include the *Strategic Action For Enhanced Enforcement (SAFE)*, which uses a variety of proactive approaches to address crime trends that are unique to each patrol shift. Annual initiatives,

such as the *Summer Enforcement Team (SET)* and the *Holiday Enforcement Action Team (HEAT)*, utilize an intervention task force in anticipation of the predicted increase in certain seasonal crimes.

The North Miami Police Department places a top priority on community policing. Programs such as the Citizens' Mobile Patrol and the *Cops Walk and Talk*, keep the Department connected with residents and business owners. The Citizens' Mobile Patrol Program utilizes trained volunteers to assist in areas such as patrol and community events. Their presence and visibility aims to deter criminal activity and encourage community partnership.



North Miami's award-winning Traffic Safety Unit has been extremely effective at saving lives and preventing traffic crashes through its high quality enforcement efforts that has demonstrated a zero tolerance for impaired driving. As a result of their efforts, the Department was awarded an Impaired Driving Enforcement grant by FDOT, as well as the Occupant Protection grant and Pedestrian

Crossing Street grant to further assist with traffic and pedestrian safety in our City.

In 2014, the North Miami Police Department was represented by four finalists and three winners at the annual Law Enforcement Officers (LEO) Foundation gala, which honors "the best of the best" in the law enforcement community in Miami-Dade County.

Enhancing the Journey



Griffing Manor Rehabilitation - NSP3 (April 2014)

Dropsavers Poster Contest



First Place Winner

North Miami is committed to go above and beyond to meet the needs of its residents. The City offers a wide range of housing assistance programs aimed to improve quality of life. In 2014, the City satisfactorily expended \$4.3 million of federal funding from the Neighborhood Stabilization Program 3 to acquire and rehabilitate a total of 36 housing units. Additionally, \$800,000 was committed to the Single Family Home Beautification Program in District 3 to assist eligible homeowners in making needed repairs to the exterior of their homes, which helps to enhance the aging housing stock. North Miami pledges to

continue to offer much needed housing assistance programs in the future by submitting its Local Housing Assistance Plan (LHAP) for fiscal years 2014-17 to the Florida Housing Corporation, in compliance with state law.

Proud to offer the best tasting water on tap in Miami-Dade and Monroe County, North Miami's water utility has consistently earned top ranking at the American Water Works Association's regional drinking water contest, including first place recognition in 2009, 2013 and 2014.

The City is also concerned with conservation efforts to ensure that North Miami's water utility

can continue to produce high-quality drinking water for future generations. In 2014, the North Miami Public Works Department participated in the Dropsavers Water Conservation poster contest, hosted by AWWA. Students in grades K – 12 submitted creative artwork and slogans and four winners were recognized by the City Council during Water Conservation Month in April. Additionally, the City offers a showerhead exchange program to residents and a commercial restaurant spray valve exchange program to food-based businesses that assists in reducing water consumption by up to 80%.

North Miami celebrates with its residents throughout the year. Holiday joy and cheer is shared with children and families at the **Annual Holiday Celebration and Toy Giveaway**. Students across the City are better prepared at the start of the school year in light of the ongoing tradition of providing backpacks, school supplies, health screenings, and professional haircuts for young men at a free, fun-filled event, the **Mayor's Back to School Bash and Resource Fair**. And the Thanksgiving holiday is made less stressful by the Council's annual turkey distribution efforts. North Miami continues to enhance the journey for its residents.

Mayor's Back to School Bash and Resource Fair (2014)



Annual Holiday Celebration and Toy Giveaway (2013)



The Educational and Cultural Tour

An iconic cultural asset to North Miami, the Museum of Contemporary Art (MOCA), has outlived a challenging time which threatened its core existence. Fortunately, MOCA remains in North Miami and continues to serve its mission to make contemporary art accessible to diverse audiences.

In September 2014, MOCA launched a provocative exhibition entitled *THIRD SPACE: Inventing the Possible*. This exhibit was curated to end concerns raised by the litigation between the museum's former board and the City and ultimately end speculations concerning the future of contemporary art at MOCA. The exhibit featured an impressive array of works by locally and internationally acclaimed artists that joined forces to make a single statement to articulate resilience. Two new series were also launched, which now accompany each of the museum's exhibitions: *MOCA Contemporary Dialogues*, a lecture series, and *MOCA Moving Images*, a video and film series.

The E. May Avil North Miami Public Library provides a variety of educational programs to the community by partnering with organizations. Programs include Saturday tutoring to elementary school children, Teen After-School Art Program, job search assistance and free assistance with income tax preparation to seniors 55 and older. The Library hosted two successful adult and family literacy programs, *Building Bridges through Literacy*, which addresses the needs





of non-English speakers and the Family Reading @ the Library series. A grant from the National Target Foundation for early childhood literacy provided the means to purchase books that were distributed to children and families in the community. A grant from the Florida Humanities Council funded the popular Prime Time Family Reading Program which was held weeknights during the school year.

The Police Athletic League of North Miami (PAL) is constantly striving to expand upon its programs to enhance the youth's knowledge and broaden their experiences through service. PAL's goal is to instill strong leadership skills, good sportsmanship, and high moral and civic standards. PAL provides a variety of after school, athletic and educational programs to middle and high school aged children and teens in North Miami utilizing positive role models,

such as police officers, educators, and community volunteers. As PAL is a not-for-profit organization, annual fundraising efforts such as a golf tournament and gala help to fund the programs that are offered year round.

The North Miami Police Department's Junior Police Cadet Program offers young people the opportunity to learn more about law enforcement while acquiring leadership and social skills. These young men and women are key participants in many of the Police Department and City events, such as the annual Families Against Crime Together (FACT) Festival. In 2014, the 11th Annual FACT Festival attracted over 1,000 local children and families from schools throughout our community, effectively providing awareness of social services, early intervention, and prevention programs, while bringing families together at a fun, festive event.

Building Momentum

Progress 2013



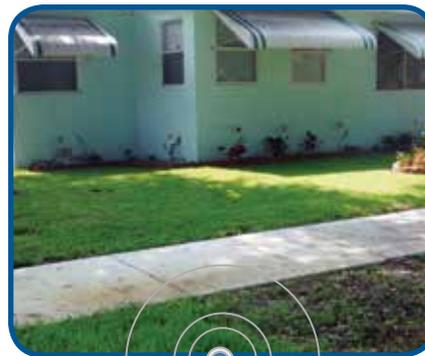
Upon entering into the 99-year lease agreement with Oleta Partners LLC to develop the site formerly known as Biscayne Landing, the city of North Miami received an initial payment of \$17.5 million. At the January 22, 2013 Council Meeting, the Council voted to fund a variety of improvement projects that totaled \$5.6 million.

As of September 2014, the following projects have been completed:



Enchanted Forest Park Rockin'N Ranch Pony Stable \$35,000

Improvements were made to the pony stable, corral and stable building.
COMPLETED IN JUNE 2013.



City Sidewalk Repairs, Phase I \$150,000

Sidewalks in critical need of repairs were addressed throughout the City.
**COMPLETED IN
SEPTEMBER 2013.**



Keystone Tot Lot Shade Structure and Marquee Lights \$25,000

**COMPLETED IN
SEPTEMBER 2013.**



**North Miami Police Department
and General Vehicle Replacement
\$1 million**

Twenty-nine vehicles were replaced in the Police Department as well as the Public Works and Parks Departments.
COMPLETED IN SEPTEMBER 2013.

**NE 142 Street Alleyway
Wall Replacement
\$50,000**

Approximately 800 linear feet of an existing fence behind the Executive Manors properties was replaced with a metal fence.
COMPLETED IN OCTOBER 2013.



**Housing Program /
Residential Roof Repair
\$1 million**

This program provided assistance to 67 homeowners in need of roof repairs or replacement.
COMPLETED IN APRIL 2014.

The following projects are under construction and are expected completion in 2015:



**North Miami Public
Library Improvements
\$1 million**

**North Miami City Hall
Improvements
\$600,000**



**NW 7th Avenue
Commercial
Façade Program
\$1 million**

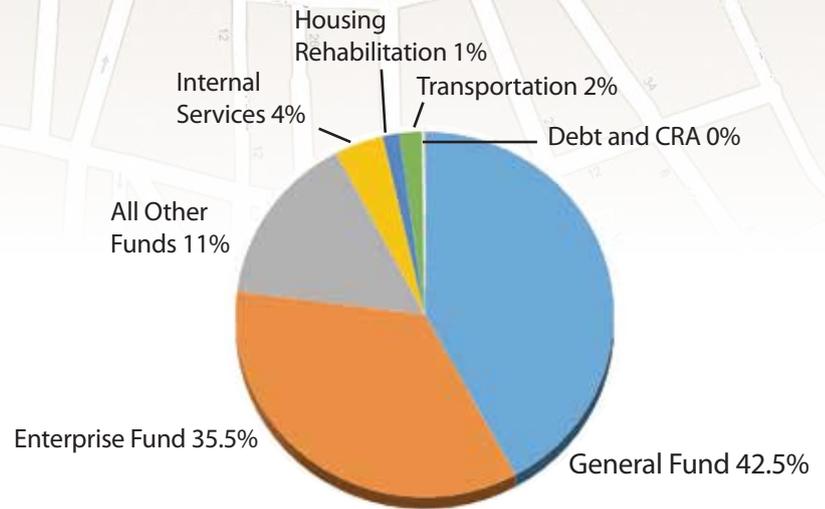
**North Bayshore
Park Boardwalk
Replacement
\$450,000**

Checks and Balances

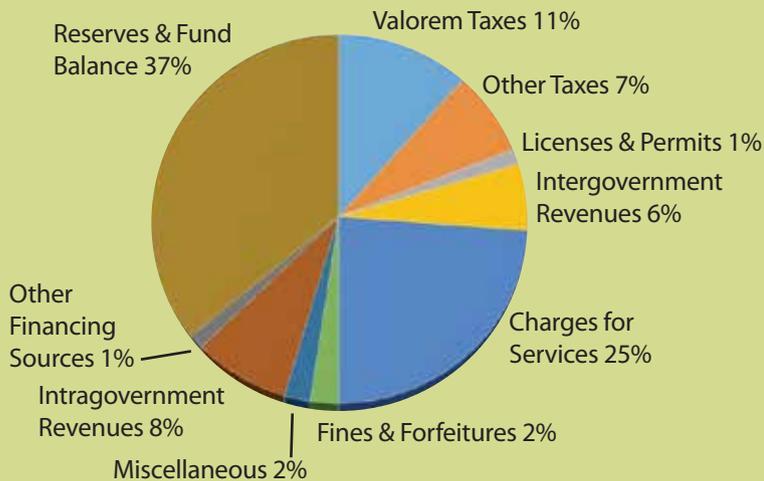
Financial Management

North Miami has incorporated performance measurements from its Strategic Management Plan into the annual budgeting process. In 2014, the City was awarded its first ever Distinguished Budget Presentation Award for Fiscal Year 2013-2014 (FY2014) by the Government Finance Officers Association (GFOA). North Miami is also focused on its future potential in light of recent increases in property values and prospective plans for redevelopment. The total adopted budget for FY14 was \$139,208,037. The largest portion of contributing funds were the General Fund (42%) and the Enterprise Funds (35%).

Total FY13-14 Adopted Budget \$139,208,037

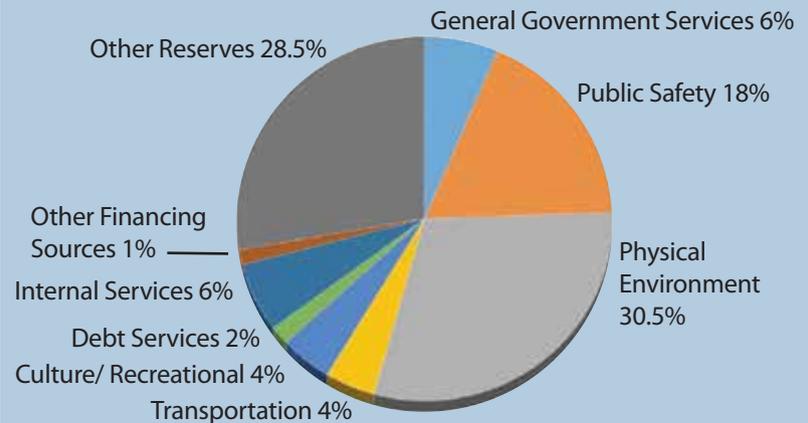


Total Revenue, \$139,208,037



Revenues: In FY14, the Reserves & Fund Balance, which is composed of escrow funds for Biscayne Landing landfill closure and capital improvement for the water plant, contributes more than one third (36%) of the total projected revenue. Other major sources of projected revenue were Charges for Services which accounted for close to one fourth (24%) of the budget, and taxes (18%).

Total Expenditures, \$139,208,037



Expenditures: Just under one third of the projected operating expenditures in FY14, are classified under Physical Environment, which mostly includes appropriations for the landfill closure on the Biscayne Landing site. Funds classified as Other Reserves amounted to 28%, followed by Public Safety at 18%.

Advisory Boards and Committees

Our Purpose

Citizen participation in local government is important to the viability of municipalities. The city of North Miami's Advisory Boards and Commissions are each comprised of volunteers that are appointed by the City Council to provide advice and expertise on a wide range of topics.

The following is a list of North Miami's Advisory Boards and Committees as of September 2014:

Advisory Committee on the Disabled

Affordable Housing Advisory Committee

Board of Adjustment

Business Development

Charter Board

Community Redevelopment Agency

Community Relations Board

Disaster Preparedness Committee

Downtown Action Plan Advisory Committee

Floodplain Management Planning Committee

Health Facilities Authority

Library Board

Museum of Contemporary Art

Nuisance Abatement Board

Parks & Recreation Commission

Personnel Board

Planning Commission

Quality Education Advisory Board

Senior Citizens Advisory Board

University Relations Board

Youth Opportunity Board

Elected Officials



Mayor
Smith Joseph, D.O., Pharm.D.



Councilman
Scott Galvin
District 1



Councilwoman
Carol Keys, Esq.
District 2



Councilman
Philippe Bien-Aime
District 3



Councilwoman
Marie Erlande Steril, MSW
District 4

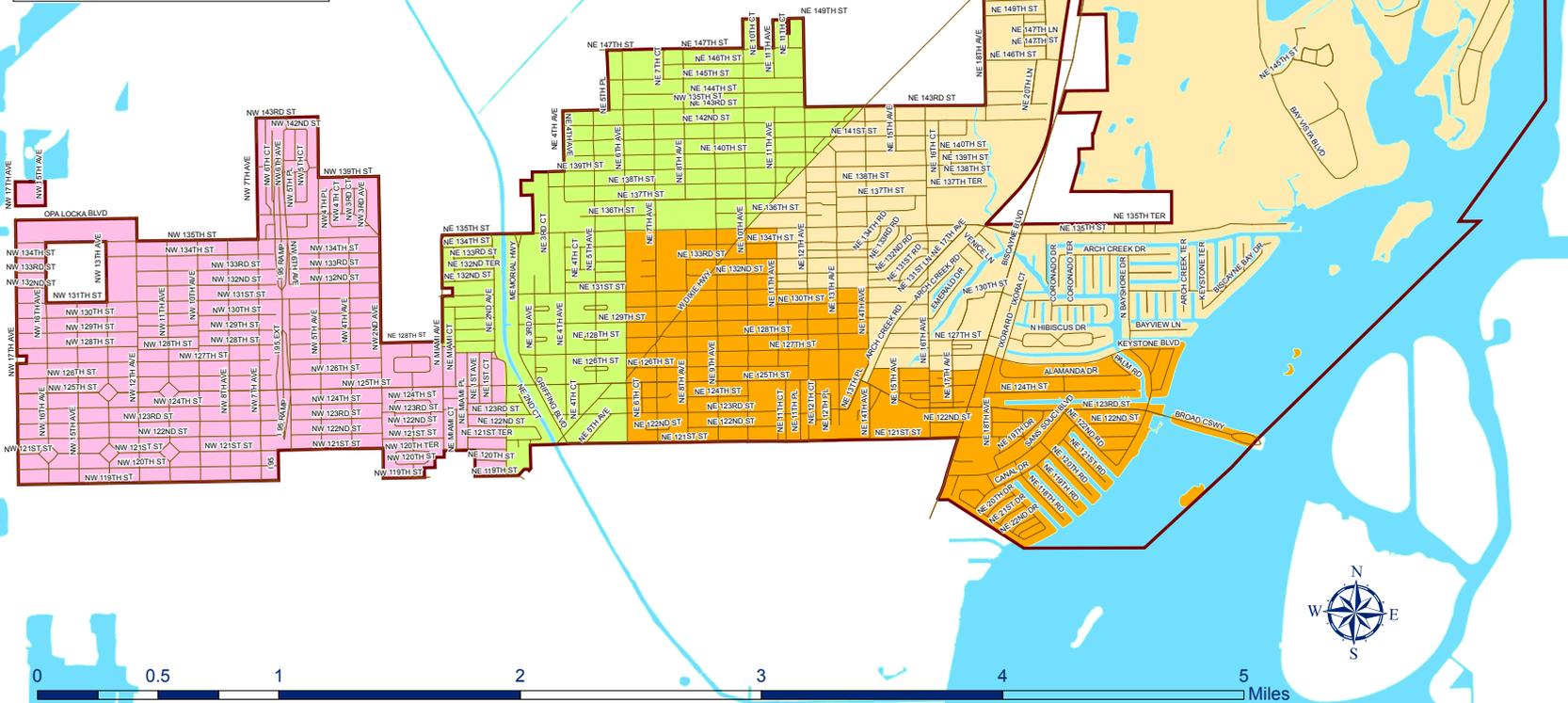


City Clerk
Michael A. Etienne, Esq.

Legend

- Water
- North Miami Municipal Boundary
- North Miami Streets
- Council Districts in North Miami**
- District 1
- District 2
- District 3
- District 4

Map created by Alexis Pena, City of North Miami



City Administration

Mayor and Council



Aleem A. Ghany, PE
City Manager and
CRA Executive Director



Regine M. Monestime, Esq.
City Attorney



Lumane Pluviose Claude, Ph.D.
Deputy City Manager



Roland Galdos, Esq.
Deputy City Attorney

City Departments

- | | |
|------------------------------------|----------------------------|
| Budget Department | Museum of Contemporary Art |
| Building Department | Parks and Recreation |
| City Clerk's Office | Personnel Administration |
| City Manager's Office | Police Department |
| Community Planning and Development | Public Library |
| Community Redevelopment Agency | Public Works |
| Finance Administration | Purchasing Department |
| Information Technology | Risk Management |

Making it Happen

On the job with the Public Works Department

